

### BOARD OF LOS ANGELES DEPARTMENT OF CONVENTION AND TOURISM DEVELOPMENT COMMISSIONERS

Commissioners: Jon F. Vein, President; Otto Padron, Vice President; Noel Hyun; David Stone; VACANT

Members of the public who wish to speak during the meeting must submit a "Request to Speak" form to the Board Secretary <u>prior</u> to the commencement of the public comments for each agenda item of interest. Comments by the public on matters not identified on the agenda, but within the subject matter jurisdiction of the Commission, will be heard only during the item designated as "Public Comment." Public speaking will be limited to two minutes per speaker, unless the presiding officer grants some other amount of time before the commencement of the public comment.

Regular Meeting
Wednesday, April 3, 2019
9:00 a.m.
Los Angeles Convention Center
1201 S. Figueroa Street, L.A., CA 90015
Executive Board Room

1. CALL TO ORDER / ROLL CALL

#### 2. COMMENTS FROM THE PUBLIC

- a) General Public Comments
- b) Neighborhood Council representatives on any Neighborhood Council Resolution or Community Impact Statement filed with the City Clerk which relate to any agenda item listed or being considered on this agenda for Board of Los Angeles Department of Convention and Tourism Development Commissioners

#### 3. APPROVE MINUTES:

- a) Approval of the meeting minutes from March 20, 2019
- 4. REPORTS:
  - a) Executive Director Report
  - b) AEG Monthly Report February
  - c) LATCB Monthly Report February
- 5. DISCUSSION:
- 6. ACTION ITEMS:
- 7. ADJOURNMENT

Materials related to an item on this agenda submitted to the Board of Los Angeles Convention and Tourism development after distribution of the agenda packet are available for public inspection in the Executive Office of the Los Angeles Convention Center, 1201 S. Figueroa Street, Los Angeles, CA 90015, during normal business hours.

As a covered entity under Title II of the Americans with Disabilities Act, the City of Los Angeles does not discriminate on the basis of disability and, upon request, will provide reasonable accommodation to ensure equal access to its programs, services and activities.

#### BOARD OF LOS ANGELES CONVENTION AND TOURISM DEVELOPMENT COMMISSION

Regular Meeting Minutes March 20, 2019

The Board of Los Angeles Convention and Tourism Development Commission (Board) convened a special meeting on Wednesday, March 20, 2019 at 9:00 a.m. at the Los Angeles Convention Center (LACC), located at 1201 S. Figueroa Street, Los Angeles, CA 90015, in the Executive Board Room.

#### PRESENT:

President, Jon F. Vein Vice President, Otto Padron Commissioner Noel Hyun

#### ABSENT:

Commissioner David Stone Vacant Position

#### PRESENTERS:

Ellen Schwartz, AEG Ben Zarhoud, AEG Doane Liu, CTD Tom Fields, CTD Bruce McGregor, LATCB

#### Item 1. Call to Order / Roll Call

President Vein called the meeting to order at 9:06 a.m.

Item 2a. Public Comment

None

Item 2b. Neighborhood Council

None

Item 3a. Approval of the special meeting minutes from February 13, 2019

**UNANIMOUSLY APPROVED** 

TAKEN OUT OF ORDER

#### Item 6a. LATCB FY2019-20 Proposed Budget

Recommend that the Board of Commissioners for the Department of Convention and Tourism Development approve the proposed budget for the Los Angeles Tourism and Convention Board for inclusion in the Mayor's 2019-20 Budget Proposal to the City Council.

#### **UNANIMOUSLY APPROVED**

Board of Los Angeles Convention and Tourism Development March 20, 2019 Page 2 of 2

Note: At 9:44 a.m., President Vein departed leaving the Board with less than a quorum. The Board resumed as an informational meeting only.

#### Item 4a. Executive Director Report

Mr. Doane Liu provided an overview of his activities since the last Board meeting, which included: meetings with design working groups and AEG relative to expansion; quarterly report to the City Council's Trade, Travel and Tourism Committee; client meetings with Los Angeles Tourism and Convention Board (LATCB); presentation to the Central City Association on the Tourism Master Plan; interviews with financial consultant candidates for the LACC Public-Private Partnership; and travel to Mexico City to celebrate the 50<sup>th</sup> anniversary of Sister Cities partnership between the City of Los Angeles and Mexico City and to promote a Discover LA event with LATCB.

#### Item 4b. AEG Monthly Update – January

Ms. Ellen Schwartz reported that LACC had hosted six local events and one citywide event resulting in over 106,000 attendees. In addition, LACC hosted seven filmings. Mr. Ben Zarhoud presented the financial data for January, reporting \$3.7M in gross revenue. Mr. Zarhoud reported a 46% occupancy rate, a decreased from previous three years due to limited events. On a positive note, the vacancy has allowed for building maintenance and improvements. Mr. Zarhoud also reported \$20M economic impact, \$40M from short term business and \$6M from citywide business.

#### TAKEN OUT OF ORDER

#### Item 4d. LATCB Monthly Update – January

Tom Fields provided a summary of the ongoing CIP items as well as a list of the completed items.

#### Item 4c. LATCB Monthly Update – January

Mr. Bruce McGregor reported that LATCB processed 157 leads YTD, resulting in 215,521 room nights with a year-end goal of 220 leads and projected 390,000 room nights. Mr. McGregor reported on recent bookings, highlighting its economic impact for 2019 of \$319M and 2010 of \$455M. One group to note, EPA is booked for December of this year which will bring in \$5.6M in economic impact. Mr. McGregor also reported on LATCB's recent bookings, site visits, LATCB retreat, and highlighted the necessity for LACC's expansion which included cancellations due to facility being unsuitable, key west coast competitor renovations, loss of citywides which results in loss of booked room nights.

#### **ADJOURNMENT**

The meeting was adjourned at 10:21 a.m.

# LOS ANGELES CONVENTION CENTER MONTHLY UPDATE

### **FEBRUARY 2019**

**ELLEN SCHWARTZ** 





#### **LACC FEBRUARY 2019 EVENTS**

FEB 1-2	WORLD CLASS CHEER 2,500
FEB 1 - 3	HOMBRE NUEVO 15,000
FEB 2	BLACK COLLEGE EXPO 5,000
FEB 8	MUSICARES PERSON OF THE YEAR 2,500
FEB 8 - 9	INSPIRATION SHOW 2019 1,500
FEB 9	GREAT PUBLIC SCHOOLS CONF. NOW 1,200
FEB 10	GRAMMY CELEBRATION 5,000



TOTAL

91,100











### LACC FEBRUARY 2019 FILMING & PHOTO EVENTS

DATE	<u>Name</u>	Location	<u>Amount</u>
Feb. 3	Caviar Web Series	Hall K, Conv. Ctr Dr., Kentia Dock	\$26,690
Feb. 12	SWAT	Figueroa Drive	\$20,380
Feb. 25	Curb Your Enthusiasm	South Lobby, Venice Garage	\$30,090

**TOTAL FILMING: \$77,160** 

(Total Feb. 2018: \$38,480)



### LACC FEBRUARY 2019 FINANCIALS

#### **OPERATING SURPLUS (LOSS):**

- (\$0.5) million (before approved City Reimbursements, A & I and Capital Projects)
- \$0.2 million below budget
- \$0.6 million below prior year

#### **REVENUES:**

- \$3.7 million gross revenue (before discounts and service provider share)
- \$1.4 million net revenue

■ Net Revenue - Current Year

• \$0.2 million below budget and \$0.6 million below prior year



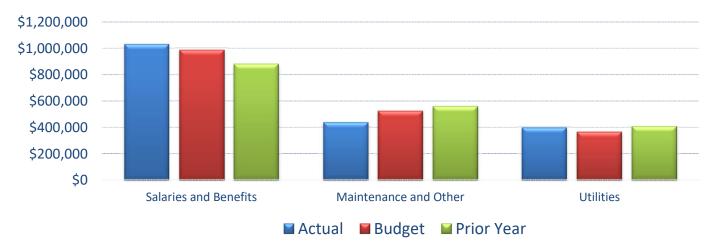
■ Net Revenue - Budget ■ Net Revenue - Prior Year

■ Vendor Share / Discount / Expenses

#### LACC FEBRUARY 2019 FINANCIALS

#### **OPERATING EXPENSES:**

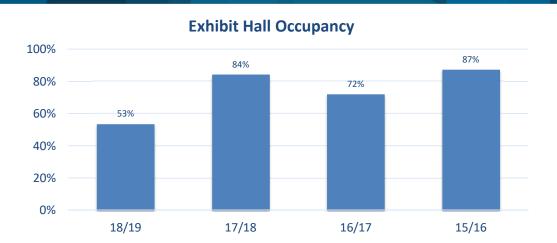
- \$1.9 million (before approved A & I, Capital Projects, and City reimbursement)
- \$12K below budget and \$18K above prior year

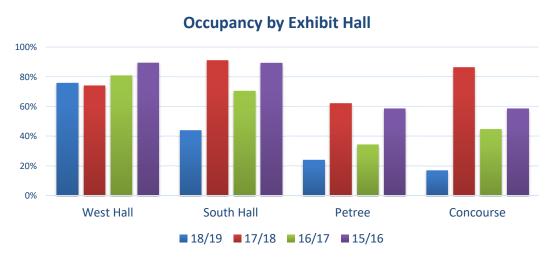


**CITY REIMBURSEMENT - \$358K** 

**Capital and Alterations & Improvements** 

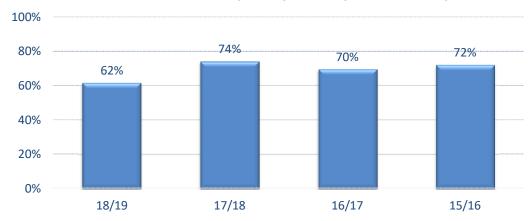
### LACC FEBRUARY 2019 OCCUPANCY

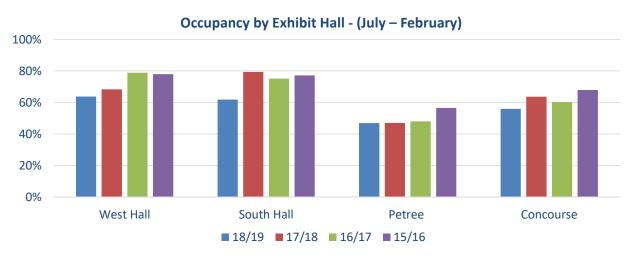




### LACC YTD 2018/2019 OCCUPANCY

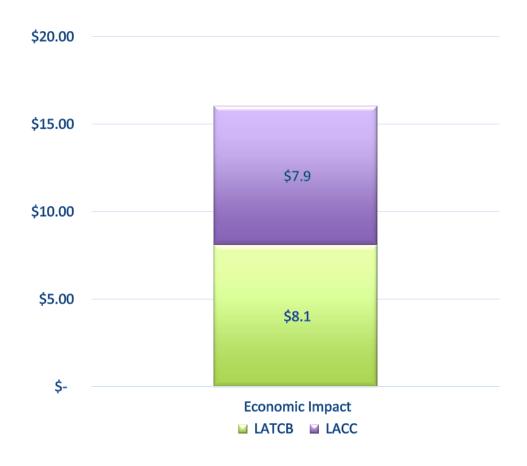
#### **Exhibit Hall Occupancy - (July - February)**





#### LACC FEBRUARY 2019 ECONOMIC IMPACT

\$16 million in Projected Economic Impact



### **Los Angeles Convention Center**

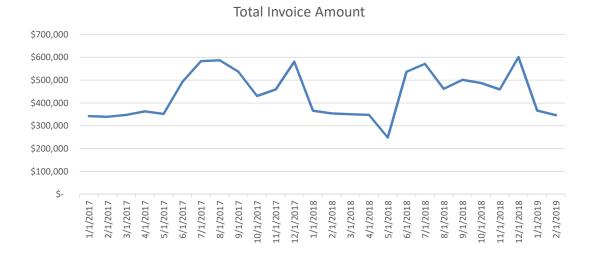
**Electricity Analysis Presentation - Energy Costs and Solar Savings** 

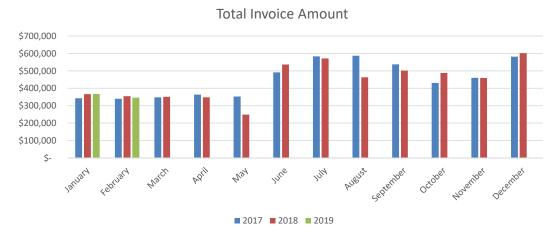
### **LACC Electricity Analysis - Overview**

- Investment in Energy Efficient Projects
  - Solar Panels 2.21 GW
  - LED efficient lightning
  - Paint
  - Roof Replacement
- Impact of Projects
  - Sustainability
  - Reduction of carbon print
  - Promoting City Initiatives
- Metrics
  - Solar savings of 3.3 GWH
    - Expected Energy Ratio of more than 95%
  - Annual savings of \$0.5 million
- Why is our Utility Costs Increasing?

### **LACC Electricity Analysis - Cost**

Total Invoice		2017	2018	2	2019
January	\$	342,490	\$ 365,802	\$ 3	67,000
February	\$	339,161	\$ 354,070	\$ 3	46,269
March	\$	348,080	\$ 350,914	\$	-
April	\$	363,423	\$ 347,693	\$	-
May	\$	352,102	\$ 248,570	\$	-
June	\$	491,486	\$ 536,581	\$	-
July	\$	583,454	\$ 571,509	\$	-
August	\$	586,939	\$ 462,203	\$	-
September	\$	537,113	\$ 501,473	\$	-
October	\$	430,703	\$ 487,270	\$	-
November	\$	459,484	\$ 459,296	\$	-
December	\$	581,029	\$ 601,051	\$	-
Total	\$5	,415,464	\$ 5,286,431	\$ 7	13,269

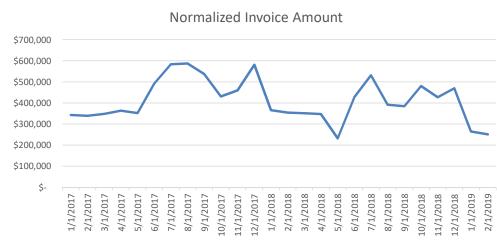




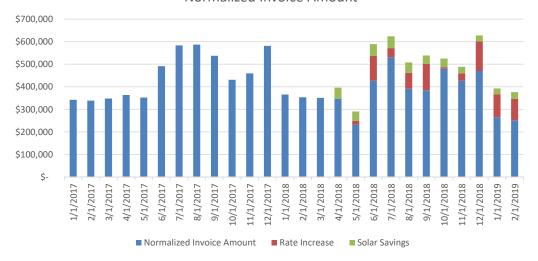
### **LACC Electricity Analysis - Normalized Cost**

							2018		2019	
						R	ate/Cons.	Ra	te/Cons.	Solar
<b>Total Invoice</b>		2017	_	2018	2019		Increase	I	ncrease	Savings
January *	\$		\$	365,802	\$ 264,779	\$	-	\$	102,221	\$ 25,584
February *	\$	339,161	\$	354,070	\$ 251,305	\$	-	\$	94,964	\$ 30,149
March	\$	348,080	\$	350,914		\$	-	\$	-	\$ -
April	\$	363,423	\$	347,693		\$	-	\$	-	\$ 48,381
May	\$	352,102	\$	232,399		\$	16,172	\$	-	\$ 42,016
June	\$	491,486	\$	427,000		\$	109,581	\$	-	\$ 52,729
July	\$	583,454	\$	531,349		\$	40,160	\$	-	\$ 52,312
August	\$	586,939	\$	391,108		\$	71,095	\$	-	\$ 45,789
September	\$	537,113	\$	384,826		\$	116,647	\$	-	\$ 37,510
October	\$	430,703	\$	480,111		\$	7,159	\$	-	\$ 37,829
November	\$	459,484	\$	426,818		\$	32,478	\$	-	\$ 29,384
December	\$	581,029	\$	469,806		\$	131,245	\$	-	\$ 26,630
Total	\$5	5,415,464	\$	4,761,896	\$ 516,084	\$	524,535	\$	197,185	\$428,313

Normalized Invoices uses 2017 effective rate of \$0.22/KWH adjusted for 10% yearly



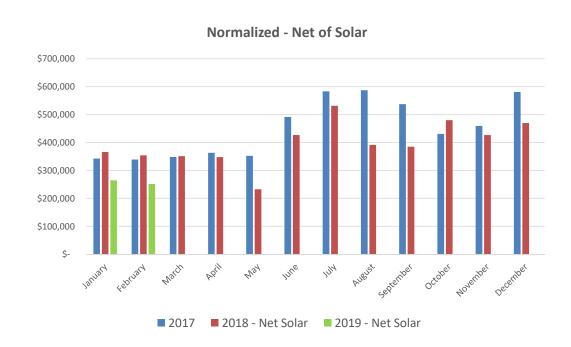




<sup>\*</sup> Solar savings in January and February are related to 2019

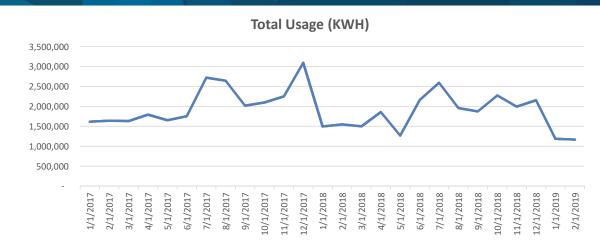
### **LACC Electricity Analysis - Normalized Cost Cont.**

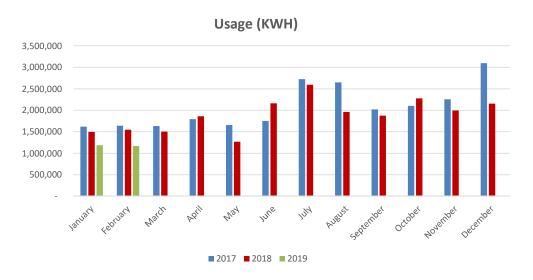
Total Invoice		2017	2019	8 - Net Solar	201	9 - Net Solar
Total IIIvoice		2017	2010	o - INEL SUIdi	201	9 - IVEL SUIAI
January	\$	342,490	\$	365,802	\$	264,779
February	\$	339,161	\$	354,070	\$	251,305
March	\$	348,080	\$	350,914		
April	\$	363,423	\$	347,693		
May	\$	352,102	\$	232,399		
June	\$	491,486	\$	427,000		
July	\$	583,454	\$	531,349		
August	\$	586,939	\$	391,108		
September	\$	537,113	\$	384,826		
October	\$	430,703	\$	480,111		
November	\$	459,484	\$	426,818		
December	\$	581,029	\$	469,806		
Total	\$5	,415,464	\$	4,761,896	\$	516,084



### **LACC Electricity Analysis - Usage**

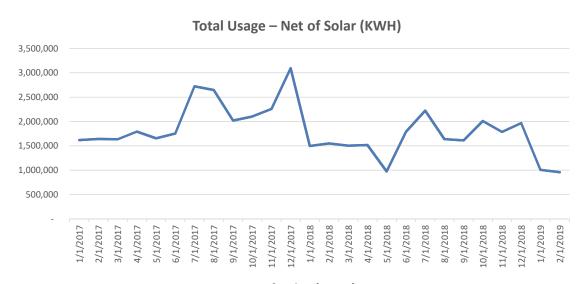
Total Usage (KWH)	2017	2018	2019
January	1,617,193	1,497,072	1,188,292
February	1,639,912	1,549,328	1,169,306
March	1,633,072	1,503,000	
April	1,793,056	1,858,655	
May	1,654,712	1,269,714	
June	1,753,568	2,159,880	
July	2,723,536	2,593,637	
August	2,647,576	1,960,598	
September	2,018,864	1,875,758	
October	2,100,248	2,276,784	
November	2,253,928	1,994,033	
December	3,094,504	2,154,459	
Total	24,930,169	22,692,918	2,357,598

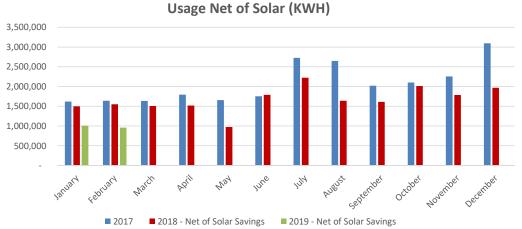




### LACC Electricity Analysis - Usage Cont.

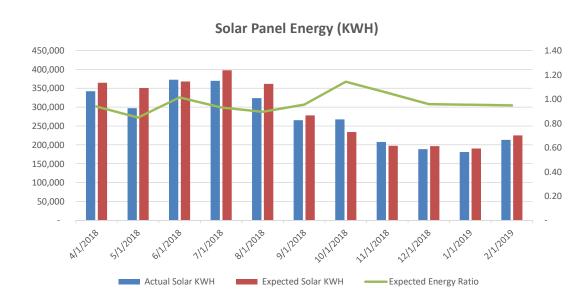
				2018 - Net of	2019 - Net of	Solar	
Total Usage (KWH)	2017	2018	2019	<b>Solar Savings</b>	<b>Solar Savings</b>	savings	
January *	1,617,193	1,497,072	1,188,292	1,497,072	1,007,368	180,924	
February *	1,639,912	1,549,328	1,169,306	1,549,328	956,104	213,202	
March	1,633,072	1,503,000		1,503,000		-	
April	1,793,056	1,858,655		1,516,520		342,135	
May	1,654,712	1,269,714		972,592		297,122	
June	1,753,568	2,159,880		1,787,000		372,880	
July	2,723,536	2,593,637		2,223,704		369,933	
August	2,647,576	1,960,598		1,636,792		323,806	
September	2,018,864	1,875,758		1,610,504		265,254	
October	2,100,248	2,276,784		2,009,272		267,512	
November	2,253,928	1,994,033		1,786,240		207,793	
December	3,094,504	2,154,459		1,966,144		188,315	
Total	24,930,169	22,692,918	2,357,598	20,058,168	1,963,472	3,028,876	
* Solar savings in January and February are related to 2019							





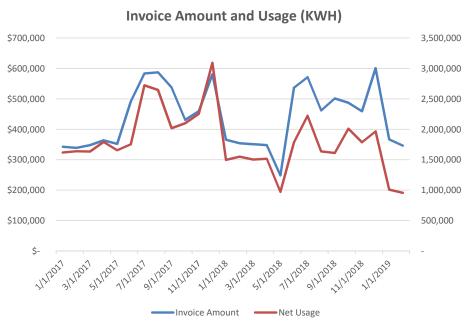
### **LACC Electricity Analysis - Solar Energy**

	Actual Solar KWH	Expected Solar KWH	<b>Expected Energy Ratio</b>
2/28/2019	213,202	225,000	0.95
1/31/2019	180,924	190,000	0.95
12/31/2018	188,315	196,600	0.96
11/30/2018	207,793	197,600	1.05
10/31/2018	267,512	234,000	1.14
9/30/2018	265,254	278,100	0.95
8/31/2018	323,806	361,800	0.89
7/31/2018	369,933	397,800	0.93
6/30/2018	372,880	368,000	1.01
5/31/2018	297,122	350,700	0.85
4/30/2018	342,135	364,600	0.94
Total	3,028,876	3,164,200	0.96



### **LACC Electricity Analysis - Cost & Usage**

	Invoice Amount				Usage (KWH)				
	2017		2018		2019	2017	2018	2019	
January	\$ 342,490	\$	365,802	\$	367,000	1,617,193	1,497,072	1,007,368	
February	\$ 339,161	\$	354,070	\$	346,269	1,639,912	1,549,328	956,104	
March	\$ 348,080	\$	350,914			1,633,072	1,503,000		
April	\$ 363,423	\$	347,693			1,793,056	1,516,520		
May	\$ 352,102	\$	248,570			1,654,712	972,592		
June	\$ 491,486	\$	536,581			1,753,568	1,787,000		
July	\$ 583,454	\$	571,509			2,723,536	2,223,704		
August	\$ 586,939	\$	462,203			2,647,576	1,636,792		
September	\$ 537,113	\$	501,473			2,018,864	1,610,504		
October	\$ 430,703	\$	487,270			2,100,248	2,009,272		
November	\$ 459,484	\$	459,296			2,253,928	1,786,240		
December	\$ 581,029	\$	601,051			3,094,504	1,966,144		
Total	\$ 5,415,464	\$	5,286,431	\$	713,269	24,930,169	20,058,168	1,963,472	





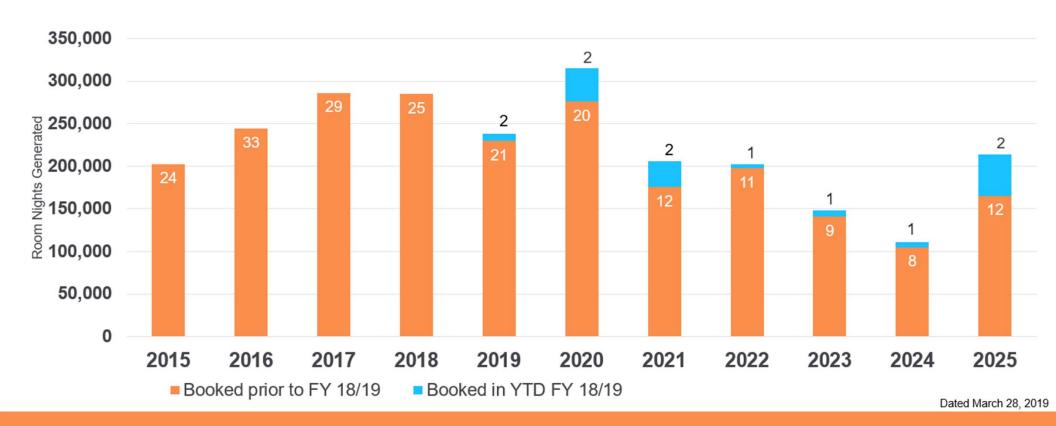
### CITYWIDE CONVENTION SALES YTD FY 18/19 PRODUCTION RESULTS

Lead Production	Leads Actual
FY 18/19 Goal	220
FY 18/19 YTD	163
FY 17/18 STLY	155

Booked Room Nights Produced	RNs Actual
FY 18/19 Goal	390,000
FY 18/19 YTD	268,606
FY 17/18 STLY	256,728

Dated March 28, 2019

## CITYWIDE CONVENTION BOOKED ROOM NIGHTS 2015-2025 CALENDAR YEAR ARRIVAL DATE



#### RECENT BOOKINGS



American Psychiatric Association 2021 Annual Meeting May 1 – 5, 2021 23,085 Room Nights



WeWork
Annual Employee Summit 2020
January 13 – 15, 2020
29,700 Room Nights

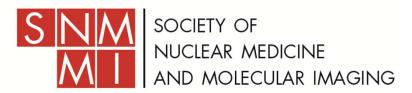
#### RECENT SITES



Shoppers Drug Mart 2022 Shopper Drug Mart National Conference February 23-26, 2022 10,216 Room Nights



American Academy of Neurology 2028 Annual Meeting April 22-26, 2028 40,650 Room Nights



Society of Nuclear Medicine and Molecular Imaging SNMMI Annual Meeting June 6-9, 2026 13,500 Room Nights



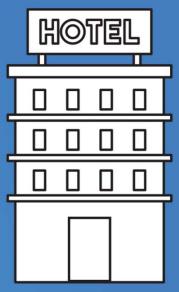
American College of Cardiology ACC Annual Meeting 2023,2024,2026 March 11-13, 2023 13,500 Room Nights

#### L.A. TOURISM SALES COMPRESSION REPORT

Daily property-level data from STR used to explore how placed room nights generated by LA Tourism impacts hotels.

- Beach Cities/LAX (60 Hotels)
- The Valley (34 Hotels)
- Downtown (27 Hotels)
- Hollywood (24 Hotels)
- Westside (24 Hotels)

247



### L.A. TOURISM SALES COMPRESSION REPORT



#### **MAJOR EVENTS MATTER**

Market RevPAR on the peak event day yielded a 133.2% increase.



# DOUBLE-DIGIT

increases in RevPAR market performance when L.A. Tourism books

4,186

or more daily rooms



#### REGION REVPAR IMPACT



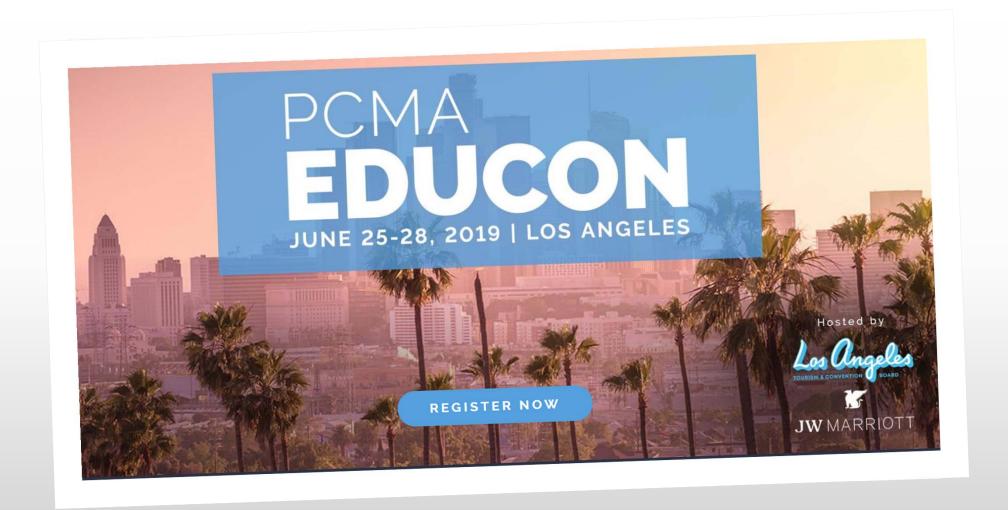
4,400

2,200

1,200

Daily Placed Rooms

STR Compression Study: Los Angeles April 2017



### PCMA EDUCON JUNE 2019: SPONSORSHIP OPPORTUNITIES

#### The Buyer Audience of PCMA:

- 7,000+ members
- 69% state the economic value of all events is between \$1-10M
- 22% state the economic value of all events is \$10M or more
- Average meeting budget is \$1.3M
- Average attendance is 5,048
- Average exhibition is 100,000 sq. ft.
- Average room pick up is 3,037

### The Buyer Audience from 2018 PCMA Education Conference:

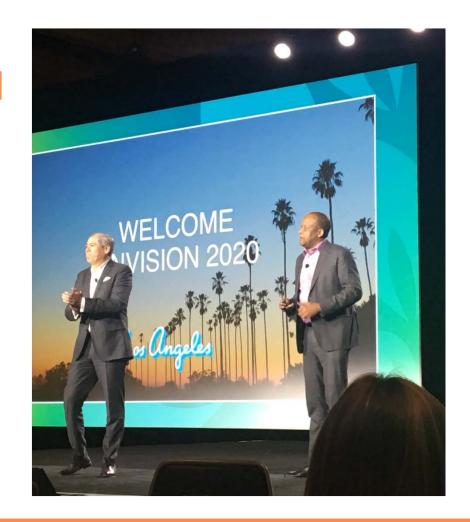
- 84% have 7-10 years of industry experience
- 75% identify, influence or authorize venue selection
- 72% are senior managers and above
- 49% produce trade shows
- 43% represent healthcare/medical events
- 15% produce SMERF events

### **EXPERIENT ENVISION**

### Los Angeles Announced Host City March 16-20, 2020

- JW Marriott Host Hotel
- Regional Event Programming





### MEETL.A. EXCHANGE

#### **April 2, 2019**

- Banc of California Stadium
- Event: 2:00pm-6:00pm
- Reception: 6:00pm-7:30pm
- Meet 35+ L.A. Tourism Directors
- 500 Appointments

